



**better together — Reshaping and Repurposing
the Multilateral Structures as a Response to
Growing Isolationism**



May 28 – May 31 at the Innerstädtisches Gymnasium Rostock

BALMUN XVIII

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Dear delegates, dear friends,

What you are doing here at the Baltic Model United Nations conference matters. It matters that you come together. From different countries, different perspectives, different experiences. And that you choose dialogue, not division.

It matters that you step into the roles of diplomats. That you wrestle with difficult questions. That you listen – truly listen – to one another.

Because that is where progress begins. Not in having all the answers. But in the courage to engage. And to ask the right questions.

We are living in a time of shifting power. Of growing uncertainty. Of challenges that do not stop at borders. From climate change to inequality, from conflict to technological disruption.

Many people are turning inward. Because global challenges feel increasingly complex. And in times like these, it is easy to feel overwhelmed. It is easy to believe that the problems are too big. The systems too complex, the future too uncertain.

But what you are showing with this conference is that this is not the whole story. Because you are showing up! You are taking responsibility, without waiting to be asked. You are building something of your own: a conference created by students, driven by students. Shaped by your ideas, your energy and your belief that things can be better.

And that gives me hope. Hope that your generation will not turn away from the world as it is. But step forward to shape the world as it should be.

At this conference, you are debating in councils and committees. You are searching for compromise where none seems possible. You are learning what it means to represent interests, and what it takes to reconcile them.

And in doing so, you are learning something essential: That progress is not about winning every argument. It is about building common ground. And that a fairer world is not built by a few, but by many, working together.

So, when you leave this place, I ask you to carry that with you. Carry the conviction that your voice counts. Carry the understanding that cooperation is key. Carry the belief that even in times of change – especially in times of change – you can build something better.

Because the future is not something that simply happens to you. It is something you shape.

And if this conference is any indication, then the future is in good hands.

Reem Alabali Radovan

Federal Minister for Economic Cooperation and Development



Welcome Letter from the Secretary General

Dear all,

It is with pleasure and most importantly honour that I welcome you to this year's annual Baltic Model United Nations eighteenth conference!

BALMUN is a Model United Nations conference that actively aims to encourage young participants to take part in diplomatic debates and to thereby understand global matters more thoroughly. As we live in a globalised world, we face global issues which need global solutions. However, BALMUN is not only beneficial when aiming to improve one's debating skills as well as political engagement, but it allows international participants to connect over mutual interests, despite the geographical distance.

This year's conference theme was inspired by the speech of Madame President of the General Assembly, Anna-Lena Baerbock, at the 80th session of the UN: "better together: reshaping and repurposing the multilateral structures as a response to growing isolationism". With the focus on the 18th letter of the alphabet for this year, we have agreed on needing systematic and therefore fundamental change in order to achieve new goals, thus the emphasis on Reshaping and Repurposing. As the age we live in keeps on evolving, it would be ignorant to believe that the once functioning solutions do not need to evolve with us.

Furthermore, as isolationism keeps growing in our globalised world, it is vital to take into account that it should not be a solution one always runs to, especially when facing global matters. It actively contradicts the 17th Sustainable Development Goal: partnerships for the goals. This goal was established with the intention of calling upon member states to actively work together when aiming to develop sustainably. Not only should we aim to reshape multilateral structures and thereby refrain from isolating states through sanctions, but we should diligently work on ameliorating global partnerships.

The theme of this year also aligns with the intention of the United Nations in general, which is to work together.

That's what delegates are called upon to do. That's what the goal of BALMUN is. That's what better together means.

Sincerely,
Atousa Khoshyomn
Secretary-General

Conference Schedule

Thursday, May 28, 2026

18:00 - 19:30 | Informal welcome at the ISG and housing assignment

18:30 - 19:00 | STOFF meeting

19:00 - 19:30 | Host families pick their students

Friday, May 29, 2026

08:40 - 08:55 | Delegates and Chairs enter Plenary

09:00 - 11:45 | Opening Ceremony

Steffen Bockhahn; Senator for Youth, Social Affairs, Youth, School, Health and Sports

Dr. Markus Riemer; Principal of the ISG

Reem Alabali Radovan; Federal Minister for Economic Cooperation and Development and Balmun Patron

Atousa Khoshyomn; Secretary General

09:30 – 11:00 | Keynote Speeches

Timo Roujean; Director of the DRC country programme of the Konrad-Adenauer-Foundation

Carlotta di Vivanco; Evaluation Officer with the UN Sustainable Development Group's System-Wide Evaluation Office

11:05 - 11:45 | Selected Opening Speeches

Chair introductions

Closing remarks

11:45 - 12:00 | Cookie Break for all

12:00 - 13:15 | Committees in Session

13:15 - 14:45 | Staggered Lunch Break

14:00 - 17:00 | Committees in Session

17:00 - 17:30 | STOFF Meeting

17:30 - 19:00 | Teachers and STOFF Reception

Saturday, May 30, 2026

08:15 - 08:30 | STOFF Meeting

08:30 - 11:30 | Committees in Session

13:15 - 14:45 | Staggered Lunch Break

XVIII BALMUN Conference: betteR togetherR — Reshaping and Repurposing the multilateral structures as a response to growing isolationism.

14:00 - 16:00 | Committees in Session

16:00 - 16:15 | STOFF Meeting

19:00 - 22:30 | BALMUN-Dance at the Innerstädtisches Gymnasium Rostock

Sunday, May 31, 2026

08:30 - 08:45 | STOFF Meeting

08:45 - 10:15 | Committees in Session

10:15 - 10:30 | Cookie Break for all

10:30 - 12:00 | Closing Ceremony

Useful Links

BALMUN Website:
<https://www.balmun.de/>

Delegate's Handbook
[Delegates Handbook.pdf \(balmun.de\)](#)

Instagram:
@balmun.isg @baltic_herald

Committee Topics

Disarmament and International Security Committee (GA 1)

- Disarming Terrorist Groups and Establishing Frameworks for their Reintegration in Political Processes
- Combatting the Illicit Arms Trade

Social, Humanitarian and Cultural Committee (GA 3)

- Ensuring Global Protection of Journalists to safeguard Press Freedom
- Establishing Rules for Social Media Companies to combat Fake News and Hate Speech

International Court of Justice (ICJ)

- Application of the Convention on the Prevention and Punishment of the Crime of Genocide: Bosnia and Herzegovina v. Serbia and Montenegro

Security Council (SC)

- Situation in the Democratic Republic of the Congo

Economic and Social Council (ECOSOC)

- Fostering Multilateral Cooperation and Re-examining Tariff Policies to Resist Growing Protectionism
- Transition from Relief to Development: driving Solutions and addressing Challenges for People in vulnerable Situations in Crisis

Environment Assembly

- Involving Indigenous People in the Conservation of Biodiversity in Various Ecosystems
- Regulating Corporate Lobbying in Environmental Policy-Making

General Rules and Information

General Rules

The organizers of BALMUN reserve the right to dismiss any participant from the conference due to unruly behavior. Please refer to the Virtual Conference Guide for more details or contact your chair, secretariat, or MUN Director if you have any questions.

Guidebooks

Please see the guides that have been published on the [BALMUN Website](#). These include a delegate instructional guide and a specific guide for writing resolutions.

Dress Code

Delegates and faculty advisors should dress in a formal manner suitable for an academic conference whenever participating in the conference - even if it is online. Gentlemen should wear a suit or jacket and trousers, shirt and tie; the ladies likewise a suit and a blouse. Please dress accordingly.

Conference Staff

Secretariat

Secretary-General

Atousa Khoshyomn

President of the General Assembly

Susannah Skinner

Deputy Secretary-General

Eunsu Kang

Student Officers

GA1:

Chair:

Ilian Bordet

Chair:

Claudia Lukander

Chair:

Ariana Robak

GA3:

Chair:

Marie Bureš

Chair:

Leqi Wang

Chair:

Lucy Porter

ICJ:

Chair:

Maxim Schnabel

Chair:

Zaure Anezova

SC:

Chair:

Marek Ševčík

Chair:

Barry Tabachnikoff

Chair:

Marina Leitner

ECOSOC:

Chair:

Daniel Jose Gonzalez Bertoli

Chair:

Lily Hayes

Chair:

Junning Wang

EA:

Chair:

Mirabelle Hamilton

Chair:

Jonathan Lugani

Chair:

Faustine Bonson

Conference Management:

Heads:

Sarah Nitz

Press Team:

Editor in Chief:

Alois Chlebeck

BALMUN Directors

Regine Koch

Matthias Breitkopf

Tom Spreemann

Philip Wöller (Tech-Team Director)

Speaker's Biography

Timo Roujean

SC Security Council, 29.05., 11am

Opening Ceremony, Keynote Speech



Timo Roujean is Director of the DRC country programme of the Konrad-Adenauer-Foundation, which he joined in July 2025. He previously worked for the Munich Security Conference (MSC) and is an active practitioner of international relations.

Before completing his bachelor's degree in politics and administration at the University of Konstanz and Tallinn, he completed a voluntary service at a secondary school and a health centre for children in Kolwezi, DR Congo. For his master's degree in

peace research and international relations, he studied at the University of Tübingen, Sciences Po Paris and Muscat University for Sharia'a Sciences in Oman.

During his studies, he gained practical experience abroad as an intern at the AHK Azerbaijan in Baku and the German Business Association Georgia (DWV) in Tbilisi. He also completed an internship at the Centre for International Peace Operations (ZIF) in Berlin in the spring of 2023.

His studies focus on resource conflicts in the Global South, mediation and interreligious dialogue. His regional expertise is focused on the great lakes, the South Caucasus and Yemen. For the first, he conducted field research in Greater Katanga, DR Congo on resource extraction and social mobilisation, as part of his master's thesis. Moreover, he participated in workshops in Amman, Jordan, on the topic of social cohesion in war-torn Yemen.

Carlotta di Vivanco

Opening Ceremony, Keynote Speech



Carlotta de Vivanco is an enthusiastic BERMUN Alumni, who last attended conferences before this year's BALMUN delegates were even born. She currently serves as an Evaluation Officer with the UN Sustainable Development Group's System-Wide Evaluation Office, where she contributes to advancing system-wide accountability and learning, including in bodies such as ECOSOC. In the last 15 years she has been hopping between UN entities (including FAO, UNFPA, the UNSDG, and now SWEO) and countries (Italy, Iran, Jamaica and the United States) working at headquarters, regional, and country level.

Her colleagues affectionately refer to her as a "UN Reform nerd", so they would warn you not to get her started, if you are not planning to be in a long and windy conversation with many a segway.

She holds a Master's degree in Development Studies from the University of London and a Bachelor's degree in Politics and

International Relations from the University of Kent and would encourage anyone with a passion for those subjects to absolutely pursue them.

Sabrina Repp

GA 3 Social, Humanitarian and Cultural Issues – Guest Speaker, 29.05., 2pm



Sabrina Repp is a German politician and Member of the European Parliament for the Social Democrats since 2024. Born in 1999, she studied political science in Dresden and Rostock. Prior to her election, she worked in political education and as an assistant to other politicians. In the European Parliament, she focuses on regional development, education, and social justice. She's been born and raised in Tessin, a rural area of Mecklenburg-Vorpommern, and currently living in Rostock. As a 27-year-old she's the second youngest Member of the European Parliament.

Professor Dr. Philipp Wichardt

ECOSOC Economic and Social Committee – Guest Speaker, 29.05., 3pm online



Philipp C. Wichardt is professor of economics at the University of Rostock and a research fellow at CESifo, Munich, and the Kiel Institute for the World Economy. He obtained his PhD at the Bonn Graduate School of Economics, including longer stays at UCL, London, and the IEW, Zurich. His research today focusses mostly on questions related to social-psychological dynamics in connection to trust as well as migration and social identity. Apart from that, he works on some special topics related to the philosophy of the social sciences.

Jens Heinrich Fuchs



GA1 Disarmament and International Security 29.05., 3pm

Dr. Jens Heinrich is a Senior Lecturer and Research Assistant in Political Science at the University of Rostock, Germany. He received his Ph.D. in Political Science with research focusing on arms control and security dynamics in Asia. His academic work centers on international relations, security studies, arms control, disarmament, and non-proliferation, with particular expertise in nuclear governance and global security challenges. In addition to his research, he has extensive teaching experience in areas including peace and conflict studies, international security, development policy, and foreign affairs. Dr. Heinrich has presented his work at numerous international conferences and contributed publications on topics such as nuclear weapons, security policy, and international conflict dynamics.

Hauptmann Robin Bräuer

GA1 Disarmament and International Security 29.05., 2pm



Hauptmann Robin Bräuer currently serves as a Security Policy Advisor and Youth Officer in Hamburg for the German Armed Forces (Bundeswehr), focusing on security, foreign, and defense policy communication. Previously, he worked as an officer for space intelligence at the German Space Command and held leadership roles in military education and training within the Luftwaffe.

He studied History at the Helmut Schmidt University, earning an M.A., and completed an MLitt in War Studies at the University of Glasgow. His academic and professional background centers on international security, strategic studies, and defense policy.

Sören Kittel



GA3 Social, Humanitarian and Cultural Committee - Guest Speaker, 29.05., 3:30pm

Sören Kittel studied Southeast Asian Studies and Ethnology in Leipzig, Berlin, and Amsterdam. He then completed an internship at the Axel Springer Academy and worked at the Berliner Morgenpost and Die Welt. After spending a year as a freelance correspondent in Seoul, he wrote a book about South Korea and, upon returning to Berlin, began working in the central editorial office of the Funke Media Group. His second book, “Inselhopping Indonesien,” was published in November 2020. He worked for the Berliner Zeitung from January 2021 until 2024. Since January 2026 he has been working for Reporters Without Borders and been specifically reporting regarding Asia as well as artificial intelligence.

Delegations

Country	Represented by
Albania	Gymnasium Wentorf
Algeria	Berlage Lyceum
Austria	Primo-Levi-Gymnasium
Australia	CJD Christophorusschule
Bahrain	U-32 Middle and High School
Bangladesh	John-Lennon-Gymnasium
Brazil	John-Lennon-Gymnasium
Canada	Marion-Dönhoff-Gymnasium Mölln
China	Novy PORG Gamnázium
Colombia	John F. Kennedy School
Croatia	Otto-Hahn Gymnasium
Cuba	Internationales Gymnasium Niederwürschnitz
Czech Republic	Berlage Lyceum
Democratic Republic of the Congo	International School of Hamburg
Democratic People's Republic of Korea	U-32 Middle and High School
Denmark	Marion-Dönhoff-Gymnasium Mölln
Ecuador	Gymnasium Wentorf
Estonia	Internationales Gymnasium Niederwürschnitz
Finland	Gymnasium Wentorf
France	John F. Kennedy School
Germany	Berlage Lyceum
Ghana	Primo-Levi-Gymnasium
Greece	Novy PORG Gamnázium
Guatemala	Novy PORG Gamnázium
Guyana	Institut Montana Zugerberg
Haiti	CJD Christophorusschule
India	Otto-Hahn-Gymnasium
Iran	Institut Montana
Israel	John F. Kennedy School
Italy	Järnåkraskolan
Japan	Berlin Cosmopolitan School
Kenya	Marion-Dönhoff-Gymnasium Mölln
Latvia	Otto-Hahn-Gymnasium
Lebanon	Berlage Lyceum
Liberia	Berlin Cosmopolitan School
Mexico	Internationales Gymnasium Niederwürschnitz
Nepal	John F. Kennedy School
Netherlands	John F. Kennedy School
New Zealand	John-Lennon-Gymnasium
Norway	CJD Christophorusschule
Pakistan	Internationales Stiftungsgymnasium Magdeburg
Panama	Evangelische Schule Frohnau
Peru	Novy PORG Gamnázium
Philippines	Internationales Stiftungsgymnasium Magdeburg
Poland	Berlage Lyceum
Republic of Korea	Marion-Dönhoff-Gymnasium Mölln
Russian Federation	Institut Montana
Rwanda	International School of Hamburg

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Saudi Arabia	U-32 Middle and High School
Slovenia	Primo-Levi-Gymnasium
Somalia	Innerstädtisches Gymnasium Rostock
South Africa	International School of Hamburg
Suriname	Otto-Hahn-Gymnasium
Sweden	Innerstädtisches Gymnasium Rostock
Thailand	International School of Hamburg
Turkey	Gymnázium Nad Štolou
Ukraine	Novy PORG Gamnázium
United Arab Emirates	Innerstädtisches Gymnasium Rostock
United Kingdom	Innerstädtisches Gymnasium Rostock
United Republic of Tanzania	Novy PORG Gamnázium
United States of America	Berlage Lyceum
Uruguay	Internationales Gymnasium Niederwürschnitz
Viet Nam	Innerstädtisches Gymnasium Rostock

Resolution Submission Process

Step 1: Delegates arrive at the conference with prepared policy statements and draft resolutions. In the course of lobbying, delegates strive to find consensus by merging their individual clauses into a resolution. Each lobbying group then selects a Main Submitter and Co-Submitters for each resolution.

Step 2: The Main Submitter must take the draft resolution to the Chair who in turn approves the draft resolution only if:

- It has the required number of Co-Submitters
- Its subject matter and proposed actions are within the power of the respective committee and relevant to the topic
- It has been formatted correctly
- It is not overly redundant of the substance in other resolutions
- It is not plagiarized

If any of these conditions are not met, the Chair returns the draft resolution to the Main Submitter explaining his or her reasons. The Chair may also return the resolution for reasons not listed above.

Step 3: If the conditions outlined under step 2 are met, and the Chair approves the document, the resolution is sent to the Approval Panel. This panel will review the resolution's format and readability. The Main Submitter may be asked to report to the Approval Panel to facilitate the correction of his or her resolution. After this step, the resolution will be copied and printed.

Step 4: The Chair sets the order for the debate of resolutions. At the appropriate time, copies of the resolution will be distributed. The Main Submitter is given the floor to read the operative clauses and introduce the resolution. Final refinement of the resolution in regular debate occurs through amendments, which can be submitted by any delegate and must be passed by the majority of the delegations present.

Step 5: After the time set for debate on the resolution has elapsed, or if the committee deems it necessary, the resolution is voted upon. After this, debate can be continued on the next resolution. The committee can debate and pass multiple resolutions on the same or similar topics.

Proper Resolution Format

Types of Clauses

There is a particular structure that every delegate must respect while writing a resolution. First of all, a resolution consists of one single sentence that is divided into two sections: the **Perambulatory Clauses** and the **Operative Clauses**.

Perambulatory Clauses indicate the reasons behind the resolution and can refer to past UN resolutions or give background information such as statistics. They always begin with present participles (see the list of Perambulatory Phrases).

Operative Clauses describe the course of action the country or organization proposes. They always start with a verb (see list of Operative Phrases).

Your clauses should be logically arranged, clearly and precisely formulated, and not repeat themselves. A clause should not be a collection of unrelated thoughts or statements on a broad topic. Each clause should deal with only one aspect of the issue. Pay attention to correct English grammar, vocabulary, and punctuation.

Useful phrases to start a preambulatory clause

Acknowledging	Deploring	Having studied
Affirming	Desiring	Keeping in mind
Alarmed by	Emphasizing	Noting with appreciation
Approving	Expecting	Noting with concern
Aware of	Expressing its appreciation	Observing
Bearing in mind	Expressing its satisfaction	Pointing out
Believing	Fulfilling	Reaffirming
Confident	Fully alarmed	Realizing
Congratulating	Fully aware	Recalling
Contemplating	Further deploring	Recognizing
Convinced	Further recalling	Referring
Declaring	Guided by	Taking into consideration
Deeply concerned	Having adopted	Viewing with appreciation
Deeply conscious	Having considered	Welcoming
Deeply convinced	Having examined	
Deeply regretting	Having received	

Useful phrases to start an operative clause

Accepts	Designates	Regrets
Affirms	Encourages	Requests
Approves	Endorses	Resolves
Asks	Expresses its appreciation	Seeks
Authorizes	Expresses its hope	Strongly condemns
Calls for	Further invites	Strongly affirms
Calls upon	Further requests	Suggests

Condemns	Hopes	Supports
Confirms	Invites	Transmits
Congratulates	Proclaims	Trusts
Declares accordingly	Proposes	Urges
Deplores	Recommends	

Sample Resolution

FORUM: Environment Assembly

QUESTION OF: Outlining a Policy to Promote Individual Initiative to Preserve the Environment

MAIN SUBMITTER: New Zealand [Only 1 Main Submitter]

CO-SUBMITTERS: Australia, Canada, France, Germany, Sweden [At least 5 Co-Submitters]

THE ENVIRONMENT ASSEMBLY, [Commission must be stated in all capital letters followed by a comma]

Aware of the fact that rising temperatures melt the polar caps, which steadily rise the mean sea level and keeping in mind that rising temperatures result from human-caused, [Italicize preambulatory word/phrase. Use comma and spacing of a line to separate preambulatory clauses]

Noting with regret there are several coastal areas, highly endangered by long-dated flooding,

Deeply convinced [Try not to start two preambulatory clauses with same word/phrase] that not only polity is responsible for a healthy and balanced environment, but also policy and individual initiative is necessary,

- 1) Requests [Underline each operative word/phrase. No two operative clauses should begin with the same word/phrase] governments of all nations to accept and explain the fact of change in climate in consideration of pollution in an official declaration, which must be accessible for all citizens; [Use semicolons to separate operative clauses]
- 2) Calls upon education and information for every individual of every nation by means such as but not limited to: [Introduce sub-clauses using colons]
 - a) public establishments to hold courses of instruction and advanced training for interested citizens in environmentally-friendly methods in: [Introduce sub-sub-clauses using colons]
 - i) Villages
 - ii) Communities
 - iii) Townships
 - iv) Regions
 - b) surveys for environmental constructions

- c) education of agricultural workers in ecologic methods; [There are no subsequent sub-sub-sub-clauses]
- 3) Asks for international accepted reports, published by the United Nations, that research into global warming and proximate consequences, that must be open to the public;
- 4) Expresses its hope that the encouragement of public dialog about the preservation of the environment guides societies to complete success. [End resolution with a period]

Short Form Rules of Procedures

Motion/ Point	Second Required?	Interrupt Speaker?	Vote to Pass	Special Notes
Yields	no	no	none	Can be done after a delegate speaks. Can only yield to questions, another delegate, or to the Chair.
Right of Reply	no	no	none	Must be submitted in writing to the Chair. Requested when a delegate feels that someone has made a derogatory comment or insult.
Point of Personal Privilege	no	yes	none	Raised when a delegate experiences personal discomfort (e.g. can't hear).
Point of Order	no	no	none	Raised by a delegate to address a procedural matter. Doesn't allow a delegate to speak on the topic of debate.
Point of Information	no	no	none	Directed to other delegates for the purpose of asking questions related to speeches and draft resolutions.
Point of Information to the chair	no	no	none	Directed to the chairs for the purpose of asking questions related to procedure.
Point of Inquiry	no	no	none	Raised when a delegate has questions regarding the proceedings, directed to the Chair.
Suspend Debate (Caucus)	yes	no	simple majority	A specific length of time must be specified. A delegate can motion for an unmoderated or a moderated caucus.
Motion to divide the House	yes	no	none	In the likely event of a vote being particularly close, or even a tie, this motion forces all of those who have not voted (or "abstained") to vote either for or against. This could lead to a success or a failure for the resolution.
Motion to move straight into Voting Procedure	yes	no	none	Raised by a delegate when interest in speaking either for or against an amendment has

				dried up and makes the debate move directly to a vote on the amendment.
Motion to move to Previous Question	yes	no	none	Raised by a delegate when interest in speaking either for or against an amendment has dried up and makes the debate move on to the next procedural step.
Motion to extend Points of Information	yes	no	none	This motion is used to increase the number of Points of Information that can be asked to another delegate.

Notes

Notes

Partners



“It’s widely recognized that there is no peace without development and no development without peace; it is also true that there is no peace and sustainable development without respect for human rights. We have to transcend our differences to transform our future.”

– António Guterres, 09.12.2022 (Human rights day)

